

## Stakeholder Analysis Sample

This is a summarised table providing information on the main stakeholders involved in the CSI and the Governance Sud (GS) project. More details on the stakeholders, partners and beneficiaries of Mer Sud (MS) and Terre Sud (TS) are provided in Annexes 7 and 8.

Stakeholder	Project	Interests and / or impacts	Role in evaluation	Discussion
<b>Government (central)</b>				
MPCE	CSI GS	As the main planning and development cooperation agency, its role would have been to support the overall CSI and collaborate in governance related processes. Was contracted to facilitate convening of <i>Tables de concertation</i> at municipal and departmental levels	To be discussed with UNEP team in Haiti. Not on list of partners provided. Interview may not be feasible nor useful.	This Ministry's performance in the projects, especially GS, appears to have been poor. The reasons will be explored and documented in the evaluation
CIAT	CSI GS TS	Has been the main partner in special planning, protected area planning and decentralised governance. Impact appears significant and role in sustainability of governance and coordination arrangements critical	Informant as key partner, including on future directions and sustainability of interventions	Not identified as partner in original project documents, yet became a key actor in governance and territorial planning, and is the primary contractor in the handover arrangements for planning and coordination as well as communications and knowledge
MdE	All	Has had a key role at local level, should also be the beneficiary of capacity building and policy work at central level	Informant as partner and contractor	The evaluation will interview Ministry representatives at both local and national levels, need to assess links between local work and national processes
ANAP	MS TS	Main partner and beneficiary of technical assistance and capacity-building in protected area planning	Informant, at all levels, including <i>Unité Gestion Macaya</i>	There are obvious capacity issues at the central level that will have to be taken into account in the evaluation
Ministry of Agriculture (MARNDR)	MS TS	Key partner in several activities, contracted to promote fisheries governance	Informant as partner and contractor	Performance issues in fisheries governance, to be assessed in the evaluation
Ministry of Tourism	MS	Development of community-based tourism and linkages	Informant as partner and contractor	Need to review role of CBO (Kombit) as subcontractor for

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		between marine and coastal area management and tourism		work in Port-a-Piment
SEMANAH	MS	Not involved in project, but is the national agency responsible for maritime affairs	May not need to be interviewed, has not been involved in the projects	Need to understand why it has not been involved, and role it may have in marine governance in the future
<b>Government (decentralised)</b>				
Delegations	All	Participants in governance arrangements ( <i>tables de concertation</i> )	Selected informants, and observation of meeting of the <i>Table de concertation régionale</i> on 26 – 27 May in Port Salut	
Communes	All	Participants in governance arrangements ( <i>tables de concertation</i> )	Selected informants	
CASEC	All	Participants in governance arrangements ( <i>tables de concertation</i> )	Selected informants	
UGP Macaya	TS	Beneficiary of technical assistance in formulation of management plan	Detailed assessment of collaboration and impact	Need also to assess current and potential use of manual of protected area planning developed on the basis of Macaya experience
<b>National civil society</b>				
ORE	TS GS	Contracted to work on agro-forestry, watershed management and other activities. Also participant in governance arrangements ( <i>tables de concertation</i> )	Informant as partner and contractor	Key partner, will assist in understanding larger context as well as in assessing project implementation and factors of success
PADI	MS	Contracted to work on supporting fisherfolk organisations, technical assistance in fishing techniques, and marketing	Informant as partner and contractor	Key partner, will assist in understanding larger context as well as in assessing project implementation and factors of success
Fondation Macaya	TS	Has apparently not been involved in projects	Informant on larger context	Has been an advocate for conservation in the South for a long time
Fondation Nouvelle Grand' Anse	MS TS	Has apparently not been involved in projects	Informant on larger context	

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Société Audubon	TS	Scientific capacity and role in development of awareness raising materials, considered as potential partner in Phase III	Informant on larger context and expectations	Actual role in CSI needs to be assessed, unclear from project documents, important for forward-looking assessment and sustainability options
<b>Private sector and communities</b>				
Rural households	TS	Beneficiaries of project activities	Selected informants	With limited time in the field, the evaluation team intends to meet with and interview a small number of key informants who can share views and experiences that are representative of the various sectors
Coastal households, including fishers	MS	Beneficiaries of project activities	Selected informants	
Producers' org. (rural)	TS	Beneficiaries of project activities and participants in local governance arrangements	Selected informants	
Producers' org. (coastal)	MS	Beneficiaries of project activities and participants in local governance arrangements	Selected informants	
Tourism businesses	MS	Beneficiaries of project activities	Selected informants	
<b>UN and development partners</b>				
Government of Norway	All	Main funding partner, also involved in project design, support to execution and policy impact	Informant, background to project design, overall vision and strategy	Critical informant, representative already interviewed, change of personnel that may have implications for future collaboration and involvement
UNDP	All	Lead agency in execution of other components of Grand Sud Initiative, other recipient of funding from Norway	Informants at various levels	Issue of "Delivering as One" to be explored in the relationship between UNEP and UNDP
UNOPS	All	Management of staff contracts and all field operations	Informant as contractor and service provider	There may be useful lessons to be learned from arrangement between UNEP and UNOPS
FAO	MS GS	Provision of support to PADI in fisheries governance, capacity-building and technical assistance	Informant as partner and contractor	
IDB	All	Lead agency in execution of other components of Grand Sud Initiative, other recipient of funding from Norway	Informant	Need to interview previous consultant working on protected areas
Government of Cuba	MS	Potential source of technical		

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	TS	expertise		
UNEP Disasters Conflict	All	“Parent” programme of UNEP Haiti, provider of programmatic, administrative and logistical support	Informants, all individuals directly connected to the work in Haiti will be interviewed	The positioning of UNEP Haiti in the broader institutional landscape of UNEP, globally and regionally, and the relationship between these various offices and programmes should be explored in the evaluation. Lessons may be learned from the specific role played by UNEP in Haiti
UNEP ROLAC	All	No explicit role, but communication maintained	Informant	
UNEP CAR RCU	All	No explicit role, yet CSI contributes to objectives of Cartagena Convention and SPAW Protocol	Informant	
CBC Secretariat	All	No explicit role	Informant, through ROLAC	
<b>International civil society</b>				
ReefCheck	MS	Training in marine resource management, marine protected area planning and provision of scientific expertise	Informant as partner and contractor	Need to interview representatives in Haiti and at HQ
Yunus Social Business	MS	Was contracted to develop aquaculture initiatives, contract terminated	Will not be interviewed	Performance issues to be assessed in the evaluation
CREOCEAN	MS		Informant as partner and contractor	Was contracted through UNOPS
CAMPAM	MS	Potential partner in marine protected areas planning and networking	Informant	